

TAPR IQC Egypt  
Technical Assistance to Support Economic Policy Reform  
USAID Contract No. 263-Q-00-97-00104-00  
Deliverable for Task Order 5 – Bundled Scopes of Work

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**Completion Report**  
**Task Order 5-1**



**Submitted to:**  
United States Agency for International Development / Egypt

**Submitted by:**  
Chemonics International Inc.

December 1999

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**TAPR 99-**

**MEMORANDUM**

**DATE:** December , 1999

**TO:** Ingi Lotfi, COTR, USAID/SP

**FROM:** James A.. Norris, Chief of Party

**REF:** (A) Technical Assistance to Support the Reform Activities of the  
Government of Egypt and Provide Management Activities ( TAPR),  
Contract Number 263-Q-00-97-00104-00.

(B) Task Order No.5, Task One, and Program Evaluation Study Plan For  
The USAID Program and Its Impact on Egypt Policy Reform  
Programs.

**SUBJECT:** Completion Report, Task Order 5 (TO #5), Task 1, The USAID Program and  
Its Impact on Egypt Policy Reform Programs.

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In accordance with the reporting requirements set forth in TAPR's subcontract, Section F.7:

*“ The Contractor shall prepare a completion report which summarizes the accomplishments of the assignment, methods of work used, and recommendations regarding unfinished and /or program continuation. The completion report shall also contain an index of all reports and information produced by the subcontract.*

This completion report is organized in 5 sections.

- I. Task Objectives
- II. Summary of Accomplishments of the Assignment.
- III. Methods of Work Used
- IV. Recommendations for Unfinished and /or Program Continuation.
- V. Summary Contents of the Deliverable Documents

## **I. Task Objectives**

**TAPR Task Order 5 Task No.1, The USAID Program and Its Impact on Egypt Policy Reform Programs had the following objectives:**

- **Develop a study plan outline for use in undertaking a comprehensive study and evaluation of the long-term USAID program in Egypt.**
- **Prepare annotated bibliography.**
- **Produce a report describing the historical evolution of USAID in Egypt.**
- **Prepare a schematic time- line to show linkages between USAID/Egypt programs over the past 25 years and Egyptian structural adjustments and policy reform.**

**The study was conducted by a five-person team:**

**Charles Montrie, Senior Macro-Economist/ Team Leader  
Charles Diamond, Senior Macro-Economist  
Abdel Hamid Mahboob, Macroeconomist  
Carolyn Youssef, Data Specialist  
Timothy Jobe, Data Specialist (US)**

**The project started November 20, 1998 and was completed March 9, 1999.**

## **II. Summary of Accomplishments of the Assignment**

- **Assembled an extensive bibliography and literature review of material germane to USAID programs and Egypt's policy reform over the past 25 years.**
- **Prepared a detailed schematic outline.**
- **Reviewed alternative approaches to aid program evaluations.**

**The study concluded that it is feasible to use progress in policy reform as a gauge for program effectiveness. In order to gauge policy reform it is recommended that The Heritage Foundation Economic Freedom Index be backdated to 1975 to coincide with the beginning of the USAID program in Egypt.**

## **III. Methods of Work Used:**

- **Assembled an extensive bibliography of literature on Egypt's economy, USAID program impact studies, evaluations, programs.**
- **Surveyed past evaluations of the USAID program in Egypt.**

#### **IV. Recommendations Regarding Unfinished and/or Program Continuation.**

As stated in the activities accomplishments the authors recommend The Heritage Foundation Economic Freedom Index be backdated. The backdated index would be used to gauge and evaluate USAID program impact. The authors recognize that some effects in the earlier years and project activities may be difficult to trace. Still, backdating the Index would give a coherent picture of the course of economic policy reform in Egypt, and tie in directly with the use of the Index in relation to current sector policy programs. This approach is feasible, manageable, supported by a review of contemporary development theory, and appropriate to current USAID program focus.

**It is recommended that this activity be carried out in phases.**

**Phase 1: Backdate the Heritage Index to 1975.**

**Phase 2. Examine USAID programs and program policies for relationships to impact on policy reform. This study would:**

- Review previous USAID program evaluations to appraise the effect on or relationship to the policy index criteria. Explore relationships of USAID programs to policy reforms and policy reform processes.
- Consider other aspects of program impact and their relationship to the index criteria, including, e.g., whether various USAID programs made policy changes more feasible or acceptable.

A great deal of professional judgement will be involved in this phase. If the prospects are promising, and it is decided to pursue the evaluation objectives in depth, then two more senior economists would join the Team Leader to analyze and evaluate the material. It may also prove desirable to specify additional related information gathering by research assistants or by senior specialist consultants in such substantive areas as agriculture, private enterprise, etc.

**Phase 3: Three senior economists would use the Index findings as a measurement standard to:**

- Evaluate progress of Egyptian economic policy reform over the period since 1975.
- Define policy changes that Egypt would have to make to reach Level One in each of the ten Index categories.
- Formulate and present any further conclusions and recommendations that appear to be useful for future program policy planning.

#### **V. Summary of Contents of the Deliverable Documents**